

# UNLOCK THE BENEFITS OF JOB-SHARING IN YOUR BUSINESS

# What is Job-Sharing?

Job-sharing involves two employees sharing the responsibilities of a single full-time role. This flexible arrangement allows businesses to tap into the strengths of two individuals while promoting work-life balance.

- How It Works: Typically, two existing employees agree to split a job, though new hires
  or contractors can also fill these roles.
- Work Split: Common arrangements include 50/50, 60/40, or 80/20 divisions based on the needs of the business and employees.
- Duration: Job-sharing can last for months or years, depending on business requirements, though permanent arrangements aren't generally recommended as they may reduce flexibility.

# **Benefits of Job-Sharing**

## For Employers

- **Flexibility:** Job-sharing provides more adaptable scheduling, particularly useful for businesses with seasonal peaks or fluctuating workloads.
- **Employee Retention:** It helps retain valued employees by offering a better work-life balance, fostering loyalty and reducing turnover.
- Reduced Absenteeism: Job-sharing can decrease time-off requests, contributing to more consistent business operations.
- Cost Savings: With shared roles, businesses can avoid full-time salaries for part-time needs, making it a cost-effective staffing solution.
- Untapped employee pool: Allows employers to tap into a labour market pool that is
  often overlooked. This pool may include talented caregivers, people with disabilities or
  semi-retirees who are unable to work full-time hours but have invaluable skills to offer.



#### For Employees

- Work-Life Balance: Job-sharing allows employees to maintain their careers while addressing personal, family, or health concerns.
- Health and Wellness: Reducing hours can help alleviate stress and prevent burnout, leading to improved mental health.
- Career Transition: It's ideal for employees transitioning back into work after an injury, maternity leave, or approaching retirement.

#### Impact on Productivity and Morale

- Increased Productivity: With a narrower scope of responsibilities, employees in
  job-sharing roles often excel at completing tasks with more attention to detail, leading to
  higher productivity.
- **Boost in Morale:** Sharing a job fosters a sense of collaboration, as both employees feel supported in their role, making the work environment more engaging and enjoyable.
- Better Team Dynamics: Job-sharing promotes teamwork and accountability as both partners must communicate effectively to ensure all tasks are completed efficiently.

## **How to Implement Job-Sharing**

#### Steps for Businesses

- 1. **Define Job-Sharing:** Establish clear policies outlining what job-sharing entails, the roles eligible, and how tasks are divided.
- Create a Proposal Process: Require employees interested in job-sharing to submit a formal request, including a division of duties, communication plans, and scheduling arrangements.
- **3. Start with a Trial Period:** Consider starting with a 3-month trial to evaluate the success of the arrangement. Adjust as needed.
- **4. Communication Plan:** Ensure job-sharers have a robust communication strategy in place (shared emails, task management tools, or weekly meetings) to keep the workflow seamless.



#### Common Challenges and Solutions

- **Finding the Right Fit:** Be cautious with temporary workers or contractors—interview thoroughly to ensure a good fit.
- **Scheduling Conflicts:** Ensure that both parties agree on a clear and workable schedule, preventing overlap or gaps in coverage.

#### Best Practices for Job-Sharing Success

- Consistent Communication: Use shared tools like emails, notebooks, or to-do lists to maintain alignment between partners. Regular updates to managers ensure that everyone stays informed.
- Formal Agreements: Draft a formal job-sharing agreement that details responsibilities, communication methods, and performance expectations. Both employees and the employer should sign off on this.
- Seamless Handover: Establish a system for passing on tasks at the end of shifts or workweeks, such as creating a checklist or written handover notes.

# **Legal Considerations**

- Job-Sharing Agreement: To avoid complications, ensure that both employees and the business sign a formal job-sharing agreement. This clarifies responsibilities and avoids the risk of misclassifying job-sharers as part-time workers.
- Compliance: Be sure to stay compliant with labor laws concerning overtime, benefits, and employee classifications. Always check local labor laws for specific regulations related to job-sharing.
- **Employee Benefits:** Make sure that job-sharers understand how the arrangement affects their benefits, such as healthcare, retirement plans, and paid leave.

# **Key Questions for Potential Job-Sharers**

- 1. Can you afford a reduced salary?
- 2. Are you prepared to collaborate closely with your job-sharing partner?
- 3. Can you communicate effectively and make compromises in the role?
- 4. Are you clear on which tasks you'll handle and which you'll delegate?



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