

HR BEST PRACTICES FOR SMALL BUSINESSES

HR encompasses much more than just hiring and payroll; it plays a vital role in shaping the overall success and culture of an organization.

Effective human resources management involves various strategic practices that contribute to employee satisfaction, engagement, and retention.

This fact sheet highlights essential aspects of HR that you may not have considered, offering insights into how a holistic approach can enhance your workplace environment and drive organizational performance.

Whether you're a small business owner or an HR professional, understanding these elements can help you build a more robust and effective HR strategy.

Creating a Compelling Employee Value Proposition (EVP) for Hiring and Branding

What is an EVP?

An EVP is the unique set of benefits your company offers to employees. It communicates why potential candidates should choose to work for your business over competitors. A strong EVP not only attracts talent but also helps retain them.



How to Build a Strong EVP

- Highlight Compensation and Benefits: Ensure your pay is competitive with industry standards. Include benefits like health plans, flexible work options, paid time off, and opportunities for development.
- Promote Your Company Culture: Showcase your values—such as innovation, community involvement, or work-life balance. Foster an environment where employees feel respected and included.
- Address Work-Life Balance: Many employees now prioritize work-life balance.
 Consider offering flexible schedules, remote work options, and mental health resources.
- Highlight Your EVP: Emphasize your EVP throughout the recruitment process, from job
 postings to interviews. Clearly communicate what sets your company apart, and use
 inclusive language to attract a diverse pool of candidates.

Defining Your Company Culture

Creating an engaging workplace doesn't require a large budget. Here are practical strategies to foster a positive company culture that enhances employee satisfaction and productivity.

- Lead by Example: Leadership sets the tone for the organization. When leaders embody
 company values, employees are more likely to engage and mirror those behaviors.
 Consistency is crucial; ensure your actions align with the expectations you set for your
 team.
- Communicate Clearly and Often: Open communication is vital for building trust and keeping everyone informed. Regular team check-ins can help strengthen rapport and maintain a sense of community within the team.
- **Be Transparent and Fair:** Transparency fosters a culture of trust. Clearly communicating policies and expectations from the outset reduces misunderstandings and promotes fairness, which can significantly enhance employee engagement.



Creating Psychological Safety

Ensure your workplace is inclusive by building psychological safety. Encourage open dialogue, respect diverse viewpoints, and actively work on fostering diversity, equity, and inclusion (DEI) initiatives. To learn more about how to create a psychologically safe work environment, consult the following resource:

Canadian Centre for Diversity and Inclusion

Acknowledgements

This resource was developed with the support of Rachel Wehrmann, Human Resources Advisor at First West Credit Union and Zena Merali, Principal at ZenMer Consulting.